

Understanding and Solving for Small Business Cash Flow Needs

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the speed of life

The Small Business segment is the driving force behind our economy.

Why aren't there more solutions focused on their needs?



Source: SBA.gov. Small Business is defined as having less than 500 employees.



Is Change in the Air?

1 of **5**

small businesses are looking to switch Financial Institutions in the next 2 years What are they looking for in a new provider?

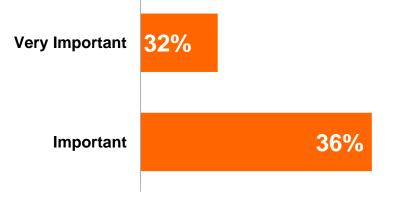
Small businesses are showing a growing preference for **digital channels**. **61%** said this was an "important" or "very important" consideration in selecting their next FI. They seek **"sophisticated capabilities and offerings"** that will grow with them as their needs change.

Source: Aite: Ten Things Banks Need to Know About their Small Business Customers. March 2016 Small Business is defined as having less than \$20 million in annual revenue.



What are they looking for in a new provider?

SURVEY QUESTION: In selecting a new FI how important is the ability to offer **real-time instant transactions** that provides an immediately updated account balance?



Small businesses are notoriously short on time and money. Many are actively seeking a new financial institution that can

- deliver creative solutions
- save time
- free up cash

Clearly they are willing to make a move to gain these services.





What drives the unique needs of Small Business?



The majority of firms under \$1 million in annual revenue (micro and small businesses) were unable to secure any credit, including credit cards.

As age of the business and asset size increase, access to credit increases proportionally.



Source: Mercator Small Business Credit Card Study, November 2015

Income Volatility and Predictability

Checking account holders who have at least one irregular income stream



According to a survey by the Federal Reserve, the smallest of small businesses rely on **personal savings** as their **primary funding source**

for the business when cash inflows don't match necessary outflows. As businesses grow, the primary funding source gravitates towards **credit cards**, and once critical mass is achieved, bank lines of credit. 21%

Checking account holders for whom predicting next month's income is "not easy"



Income Data courtesy of CFSI, September 2016 Federal Reserve, Joint Small Business Credit Survey Report, 2014

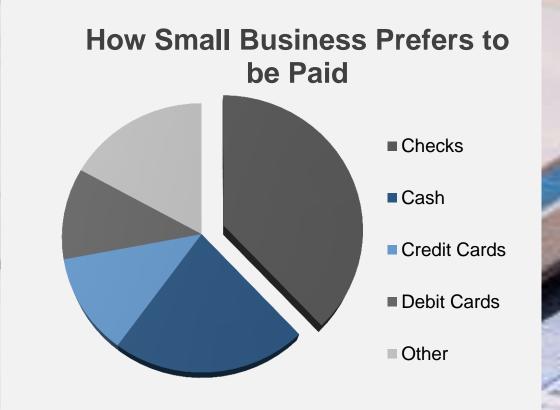


What else do we know about the Small Business segment?

They Prefer Payments via Check

Checks are still the preferred instrument for receiving payment for small business owners.

The breakdown has been relatively unchanged over the past several years, with "credit card" as a preference in slight decline.





Source: Visa Small Business Spend Insights, March 2015 Small Business is defined as having less than \$25 million in annual revenue

Cash Flow is Consistently a Top Concern

1 in 2

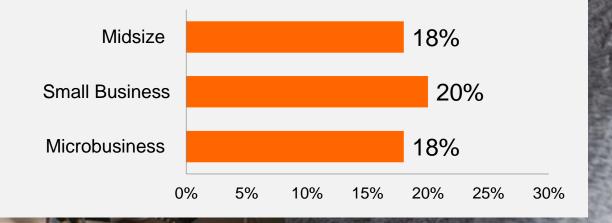
small business owners **occasionally** suffers from cash flow issues

1 in 5

say their cash flow problem is a continuing issue



Business owners who cite Cash Flow as their top business challenge



Source: Visa Small Business Spend Insights, March 2015. Small Business is defined as having less than \$25 million in annual revenue Federal Reserve, Joint Small Business Credit Survey Report, 2014

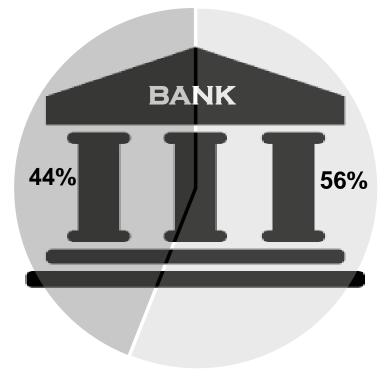


51% of businesses planning to grow aggressively over the next two years believe that **alternative providers** are more likely than their banks to offer products and services for which their business is willing to pay.

Using nonbank providers for at least one financial product or service

Already Seeking Alternatives to their Financial Institution

Small Business Usage of Non-Bank Providers



Solely reliant on banks for financial products and services

Source: Aite: Ten Things Banks Need to Know About their Small Business Customers. March 2016 Small Business is defined as having less than \$20 million in annual revenue. Study based on a survey of 1,000 U.S. based businesses.

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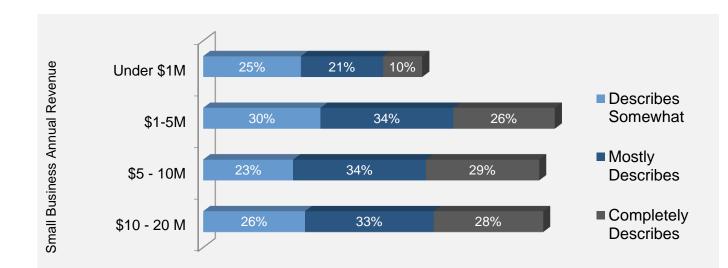


Time is Money

There is a misnomer in the industry that small business owners want bank services as no cost. Survey results showed that small business owners **value quality services designed to solve for their needs**, especially as their annual revenue grows beyond \$1M.

70%

of all small business owners agreed with the statement: "My business is willing to pay for bank products and services that save us time and increase convenience."







Revenue opportunities with Small Business accounts do exist

Offering valued services focused on pain points of small business owners can drive market differentiation

Now is the time to act



FORTUNE Magazine World's Most Admired Compan 2014 | 2015 | 2016 | 20



Immediate Funds[™] for Small Business Accounts

Provides small business owners with **immediate access** to deposited funds to help manage **cash flow**

Bypasses the bank's traditional funds availability policy

Credits the available balance and provides reimbursement should there be a returned item



How it Works – Accelerating Small Business **Deposits with Fiserv Immediate Funds**

Check(s) Deposited by Small Business Owner via Mobile, ATM	Check(s) flows to the Decision Engine	Engine automatically prepares and returns a decision for acceleration of	Offer to expedite funds is only made when the approved transaction is confirmed	Offer accepted by customer, fee is deducted and funds made available
or Teller channel		funds	Never a rejection message to customer	immediately

Risk / returns management options available to suit the bank's needs



Win-Win Proposition

Studies revealed Small Business is seeking:

- Sophisticated digital capabilities
- Real-time transactions
- More receipts via check
- Cash flow-smoothing solutions
- Credit alternatives

While at the same time they admit they are:

• Willing to pay for this type of service

By providing Immediate Funds the Bank can expect:

- Improved retention and attraction of small business accounts
- Product differentiation / market leadership for small business accounts
- Increased usage of the lower cost, selfservice channels
- New, untapped revenue stream





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